

PROJECT MANAGEMENT (PMGT)

PMGT 1010 - Fundamentals of Project Management

Credit(s): 3 Credits

An introduction to the program of study, providing the student with an overview of Project Management philosophies, principles, processes and terminology. Topics include the Project Management framework, stakeholder groups, and knowledge areas. Offered annually.

Restrictions:

Enrollment limited to students in the Schl for Professional Studies college.

Students in the Madrid, Spain campus may **not** enroll.

Attributes: Prof. Studies Students Only

PMGT 1020 - Fundamentals of Contract Management

Credit(s): 3 Credits

An introduction to the program of study, providing the student with an overview of Contract Management philosophies, principles, processes and terminology. Particular attention will be paid to the phases of Contract Management: acquisition strategy, pre-award, contract award, post-award and contract closeout. Offered annually.

Restrictions:

Enrollment limited to students in the Schl for Professional Studies college.

Students in the Madrid, Spain campus may **not** enroll.

Attributes: Prof. Studies Students Only

PMGT 1030 - Project Selection and Scope

Credit(s): 3 Credits

This course provides an introduction to the project selection process, which includes developing the project or procurement business case, defining the scope of the project, tying it to the organizational strategy and operations, and articulating the purpose for the project.

Prerequisite(s): PMGT 1010

Restrictions:

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Attributes: Prof. Studies Students Only

PMGT 1930 - Special Topics

Credit(s): 1-3 Credits

Attributes: Prof. Studies Students Only

PMGT 2010 - Communication-Stakeholder & Quality Management

Credit(s): 3 Credits

This course acquaints students with the challenges of organizational communication, its impact on project quality and deliverables, and the role communication plays in effectively managing stakeholders and their expectations.

Prerequisite(s): ENGL 1900; PMGT 1010

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Attributes: Prof. Studies Students Only

PMGT 2020 - Project Data Analysis

Credit(s): 3 Credits

Project Data Analysis examines the Project Manager's method(s) for collecting, modeling and interpreting data. Of necessity, students in this course will employ problem-solving and critical-thinking strategies. In addition, this course makes use of some analysis commonly used in Contract Management (e.g. Make-or-Buy decision or contract pricing).

Prerequisite(s): CIS 2850; ENGL 1900; PMGT 1010

Restrictions:

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Attributes: Prof. Studies Students Only

PMGT 2030 - Industry Certification

Credit(s): 3 Credits

This course enables students to attain certifications that benefit their career goals. Students choose certifications that match the industry qualifications.

Restrictions:

Enrollment limited to students in the Schl for Professional Studies college.

PMGT 2930 - Special Topics

Credit(s): 3 Credits (Repeatable for credit)

PMGT 2980 - Independent Study

Credit(s): 1 or 3 Credits (Repeatable for credit)

PMGT 3010 - Proposal Management

Credit(s): 3 Credits

This course guides students through the process of successful proposal writing, fundamental to garnering contracts. Students will hone their source selection and acquisition strategies, paying special attention to the distinctions in the roles of business development manager, capture manager and proposal manager.

Prerequisite(s): PMGT 2020

Restrictions:

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Attributes: Prof. Studies Students Only

PMGT 3020 - Time, Cost and Risk Management

Credit(s): 3 Credits

This course focuses on the balance between the constraints of time, cost and risks. This course will expose students to industry software that will help manage these tradeoffs.

Restrictions:

Enrollment limited to students in the Schl for Professional Studies college.

Students in the Madrid, Spain campus may **not** enroll.

Attributes: Prof. Studies Students Only

PMGT 3030 - Contract Supplier Administration

Credit(s): 3 Credits

The study of contract financial integration, including estimating and pricing, timely and accurate billing, and contract close-out. This course builds on the basic techniques and applications of Earned Value Management, of the contract audit process, and of managing supplier relations.

Prerequisite(s): PMGT 1020; PMGT 2020

Restrictions:

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Attributes: Prof. Studies Students Only

PMGT 3040 - Project Management Leadership Ethics

Credit(s): 3 Credits

This course develops the student's ability to enhance team building and team effectiveness. Further, it examines the roles and responsibilities that project managers have in applying interpersonal skills to project integration through team building and reflection.

Prerequisite(s): (THEO 1005 or PHIL 2055)

Restrictions:

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PMGT 3050 - Government Contracting; FAR & UCC

Credit(s): 3 Credits

In this course, students will acquire an understanding of the formation and administration of a contract in accordance with Common Law, the Federal Acquisition Regulation (FAR), and the Uniform Commercial Code (UCC). Other areas covered include contract types, contracting authority, contract terms and conditions, contract changes, defaults, communication between parties, contract termination, conflict resolution and claims.

Prerequisite(s): PMGT 1030

Restrictions:

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Attributes: Prof. Studies Students Only

PMGT 3250 - Project Implementation and Control

Credit(s): 3 Credits

Prerequisite(s): CTM 3450

Restrictions:

Enrollment limited to students in the Schl for Professional Studies college.

Attributes: Prof. Studies Students Only

PMGT 3930 - Special Topics

Credit(s): 3 Credits (Repeatable for credit)

PMGT 3980 - Independent Study

Credit(s): 1 or 3 Credits (Repeatable for credit)

PMGT 4010 - Requirements Analysis

Credit(s): 3 Credits

This course examines techniques for ensuring a project meets stakeholder needs through effective requirements elicitation. Further, it studies the interaction between people, processes and tools to accomplish the project requirements.

Prerequisite(s): PMGT 1030 and PMGT 2010

Restrictions:

Students in the Madrid, Spain campus may **not** enroll.

PMGT 4020 - Multi-Project Management

Credit(s): 3 Credits

Project Managers learn to control change while anticipating senior level concerns across the enterprise. To that end, students evaluate the tiered strategic and operational needs of running multiple projects at the same time through an understanding of Program and Portfolio Management (PPM) concepts.

Prerequisite(s): PMGT 3020

Restrictions:

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PMGT 4030 - Project Management Laboratory

Credit(s): 3 Credits

This course provides a comprehensive approach to project integration that applies the Project Management Body of Knowledge (PMBOK® Guide). Specifically, students utilize discipline knowledge and managerial skills to effectively balance trade-offs and to accomplish stakeholder objectives.

Prerequisite(s): PMGT 2010; PMGT 3020

Restrictions:

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Attributes: Prof. Studies Students Only

PMGT 4930 - Special Topics

Credit(s): 3 Credits (Repeatable for credit)

PMGT 4960 - Project-Contract Management Capstone**Credit(s): 3 Credits**

This course provides students an opportunity to integrate the skills and knowledge of projects across all industries by developing a project proposal with a charter and basic project plan. Work in this course will allow students opportunities to manage complexity, collect requirements, manage stakeholders and maximize opportunities/minimize threats through project trade-offs to achieve optimal deliverables. Students will demonstrate their mastery of discipline topics by preparing a project plan.

Prerequisite(s): PMGT 4010; PMGT 4030

Restrictions:

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PMGT 4980 - Independent Study

Credit(s): 1 or 3 Credits (Repeatable for credit)

PMGT 5000 - Project Management Principles**Credit(s): 0 or 3 Credits**

Covers Project Management philosophies, principles, processes and terminology. Topics include the Project Management framework, process groups and knowledge areas. The course provides a solid grounding in essential project management concepts and how to develop a project charter, components of a project management plan, a work breakdown structure (WBS), and a risk management plan. (Offered occasionally)

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PMGT 5010 - Project Selection and Initiation**Credit(s): 0 or 3 Credits**

Provides an in-depth examination of the project initiation process. The steps involved in selecting the right projects for an organization are introduced. Key areas highlighted in this course include the importance of strategic alignment of projects, how to develop a business case to support a project selection decision, and how to establish procedures for the effective performance of the project team. The course also examines the importance of clearly defining the project requirements to ensure that strategic and/or operational business needs are met during project execution. Skills emphasized include calculating return on investment and preparing a preliminary project budget and schedule. (Offered occasionally)

Prerequisite(s): PMGT 5000 with a grade of C or higher

Restrictions:

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PMGT 5020 - Planning Projects**Credit(s): 0 or 3 Credits**

Examines methods for the effective planning of complex projects. The importance of preparing and maintaining detailed plans throughout the project lifecycle will be emphasized. Types of plans studied include the project plan, resource plan, financial plan, quality plan, acceptance plan, risk management plan, and communications plan. (Offered occasionally)

Prerequisite(s): PMGT 5000 with a grade of C or higher

Restrictions:

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PMGT 5030 - Project Execution and Delivery**Credit(s): 0 or 3 Credits**

Focuses on fostering a deeper understanding of the project execution and monitor and control process groups. The course emphasizes building the project deliverables while managing project cost, scope, schedule and quality. In addition, the importance of proper project closure and the documentation of lessons learned are discussed. (Offered occasionally)

Prerequisite(s): PMGT 5000 with a grade of C or higher

Restrictions:

Enrollment limited to students in the Schl for Professional Studies college.

PMGT 5210 - Managerial Economics and Finance**Credit(s): 0 or 3 Credits**

Focuses on the analytical tools required to make value-creating financial decisions. The key role of macro-economic factors and how they relate to planning and operational performance is emphasized. Additionally, the course focuses on infusing that understanding into analysis of financial and operating performance, assessment of financial health, financial planning, working capital and growth management, the time value of money, risk-return trade-off, valuation of financial and real assets, investment, funding and distribution decisions in the context of non-financial firms. (Offered occasionally)

Prerequisite(s): PMGT 5000 with a grade of C or higher

Restrictions:

Enrollment limited to students in the Schl for Professional Studies college.

PMGT 5220 - Agile Project Management**Credit(s): 0 or 3 Credits**

Focuses on providing a comprehensive understanding of Agile Project Management, emphasizing differences and similarities between agile and traditional project management. Key topical areas include agile values, principles, practices, tools, and benefits of applying a lean-agile approach to Project Management. The course also focuses on the tools necessary to select an adequate approach to project management while considering the degree of uncertainty and complexity. Emphasis is placed on blending linear, incremental, and iterative approaches in a traditional, agile, or hybrid environment. (Offered occasionally)

Prerequisite(s): PMGT 5000 with a grade of C or higher

Restrictions:

Enrollment limited to students in the Schl for Professional Studies college.

PMGT 5961 - Project Manager Master's Project I

Credit(s): 1 Credit

This is the first course in a three-part sequence of courses that together require students to design and implement a master's research project in project management, demonstrating their mastery of the knowledge and skills they have acquired over their course of study in the MS Project Management program. At the end of this credit hour, students will have identified an organizational problem that can be addressed through project management, defined the problem unambiguously and rigorously, and provide a report on the appropriate research and context for the problem and its potential set of solutions. Permission must be granted by the program director.

Prerequisite(s): PMGT 5000 with a grade of C or higher

Restrictions:

Enrollment limited to students in the Schl for Professional Studies college.

PMGT 5962 - Project Management Master's Project II

Credit(s): 1 Credit

This is the second course in a three-part sequence of courses that together require students to design and implement a master's research project in project management, demonstrating their mastery of the knowledge and skills they have acquired over their course of study in the MS Project Management program. At the end of this credit hour, students will have created a research design and its associated implementation plan for addressing the organizational problem that was identified and described in PM5961. Permission must be granted by the program director. (Offered occasionally)

Prerequisite(s): PMGT 5000 with a grade of C or higher; PMGT 5961 with a grade of C or higher

Restrictions:

Enrollment limited to students in the Schl for Professional Studies college.

PMGT 5963 - Project Management Master's Project III

Credit(s): 1 Credit

This is the third and final course in a three-part sequence of courses that together require students to design and implement a master's research project in project management, demonstrating their mastery of the knowledge and skills they have acquired over their course of study in the MS Information Systems program. At the end of this credit hour, students will have implemented a research project to address an organizational problem, written a formal report using a structure that is appropriate for decision-makers who will benefit from the result of the project implementation, and produced a reflection report of their (students') experiences in implementing their projects and its implications for their future. Permission must be granted by the program director. (Offered occasionally)

Prerequisite(s): PMGT 5000 with a grade of C or higher; PMGT 5961 with a grade of C or higher; PMGT 5962 with a grade of C or higher

Restrictions:

Enrollment limited to students in the Schl for Professional Studies college.